#### Monday, March 25

Time	Session	Description
8am - 9am	Academy Registration and Breakfast	The NCREIF Registration Desk will open at 8am for NCREIF Academy students attending today's class.
9am-5pm	NCREIF Academy Class: Performance Measurement and Benchmarking	This class is being offered the day prior to the start of the Spring Conference. See the NCREIF website for more information on the NCREIF Academy program.
2pm-5pm	NCREIF Board of Directors Meeting	The NCREIF Board will meet this afternoon and attend a dinner this evening.

#### Tuesday, March 26

Time	Session	Description
7:30am- 8:45am	Conference Registration and Breakfast	The NCREIF Registration Desk will open at 7:30am and Breakfast will be available from 7:30am-8:45am.
7:30am- 8:45am	New Attendees Orientation Breakfast	First time, or newer attendees are encouraged to join the NCREIF leadership for this orientation breakfast. There will be a presentation on the organization, the conference and committee structures.
9am- 10:15am	Reporting Standards Council Meeting	This session is open to all attendees, and will provide you with important information and updates taking place in the NCREIF PREA Reporting Standards.

### **Tuesday, March 26 Continued**

Time	Session	Description
10:30am- 11:45am	Committee Meetings - Open to All	The ESG and Information Management Committees will be meeting this morning and all are welcome.
12n-1:30pm	Luncheon	Lunch will be available from 12-1:30pm.
1:45pm-3pm	General Session	Al – Why Should You Care?  Everyone is talking about Al and we are pretty sure it's important, but why? Alex Symes, Head of U.S. Real Estate Research and Product Strategy for BlackRock dives into the demographic waves that make this a really big deal. He will also delve into the impacts of Al to our different property sectors and professional disciplines with the help of two industry pros: Matt Mowell, Senior Managing Economist, CBRE-Econometric Advisors and Umar Riaz, Real Estate, Hospitality & Construction Consulting Leader, EY Americas
3:15pm- 5:15pm	Committee Meetings - Open to All	This afternoon's committee meetings taking place are: Accounting, Performance Measurement, Research, and Valuation. All are welcome to attend!
5:30pm	Welcome Event!	Join your fellow conference attendees this evening at the Biltmore's Spire Lawn for a fun-filled evening of cocktails, dinner and entertainment. This is a perfect opportunity to catch up with your industry friends, and to make new ones!

### Wednesday, March 27

Time	Session	Description
7am-8:45am	Registration and Breakfast	The NCREIF Registration Desk will be open at 7am and Breakfast will be available from 7-8:45am.

### Wednesday, March 27 Continued

Time	Session	Description
9am- 10:15am	General Session	Economic Conditions Update Innes McFee of Oxford Economics joins us for an overview of current economic conditions. Innes oversees the activities of Oxford Economics' Macro & Investor Services teams globally. He will be presenting the overall context for financial and real estate market performance, and previewing what may be to come as we normalize in the higher rate environment. He'll also walk us through how they see Artificial Intelligence and Automation impacting the economy and commercial real estate and what we are in store for in this rapid-innovation area.
10:15am-12n	Timberland Committee Meeting	The Timberland Committee will be meeting during this time and all are welcome to attend.
10:30am- 11:45am	General Session	You Want to Use AI? Things to Consider  Now that you've decided you want to invest in Artificial Intelligence, what do you do next? How do you select a vendor? What model(s) do you use? Are there any laws or regulations you should know about? What other risks should be considered? Join us for a discussion about all this and more as you embark on your AI journey. Moderator Scott Dunphy, Portfolio Manager with MetLife has assembled the perfect panelists to navigate this conversation:  Jocelyn Aqua, Principal, Data, Risk, Privacy and AI Governance, PWC  Mark Fitzgerald, Executive Director, Head of North America Research, Affinius Capital  Armel Traore dit Nignan, Head of Data & Analytics, Principal Asset Management
11:30am- 2:15pm	Investor Members Only - Field Trip	Investor (Plan Sponsor) members are invited to attend a private cold storage facility tour with lunch.
12n-1:30pm	Luncheon	Lunch will be available from 12n-1:30pm.

### Wednesday, March 27 Continued

Time	Session	Description
1:45pm- 3:45pm	Committee Meetings - Open to All	This afternoon's committee meetings taking place are: Accounting, Performance Measurement, Research, and Valuation. All are welcome to attend!
4pm-5pm	General Session	Imagine the Future  Al research infamously goes through decades-long cycles of hype and disappointment as technology meets real-world applications. During this session, Robb Fitzsimmons, Founder and Managing Director of The Linnaean Company, leads us through a discussion of one of the toughest Al use cases now at the brink of availability. We're in Arizona, so we must be talking about driverless cars! Join Robb and his panelists as they explore the long and winding road to driverless, including already existing carless communities and other CRE impacts; and how it can inform today's early excitement about generative Al. Panelists:  • Alex Roy, Principal, Johnson & Roy; former exec with Argo.Al (Ford/VW)  • Ryan Johnson, Co-Founder and CEO, Culdesac; former founding team at Opendoor
5pm-10pm	Closing Reception	Join us for a closing reception, which is always a favorite event of attendees. The laid-back evening allows for an opportunity to regroup with colleagues after a busy 2 days, and to chat with your industry peers.

### Thursday, March 28

Time	Session	Description
8am - 9:30am	Academy Registration and Breakfast	The NCREIF Registration Desk will open at 8am for NCREIF Academy students attending today's class.
9am-5pm	NCREIF Academy Class: Performance Reporting and Manager Evaluation	This class is being offered the day after the conclusion of the Spring Conference. See the NCREIF website for more information on the NCREIF Academy program.